# Transportation Asset Management Plans (TAMP)

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#### Requirements?

• Each State is required to develop a riskbased asset management plan for the National Highway System (NHS) to improve or preserve the condition of the assets and the performance of the system. (23 U.S.C. 119(e)(1), MAP-21 § 1106)



# Transportation Asset Management PlansFHWA (TAMP)

- Certify State DOT asset management processes at least every 4 years (Initial TAMPs were due in April 2018)
- Determine annually whether the State DOT has developed and implemented an asset management plan consistent with 23 U.S.C. 119 (Complete TAMPs were due June 30, 2019)
- Set forth the minimum standards for a State DOT to use in developing and operating highway bridge and pavement management systems under 23 U.S.C. (CFR 515.017)

#### Deadlines:

- Not later than June 30, 2019, the State DOT shall submit:
  - a State-approved asset management plan meeting all the requirements of 23 U.S.C. 119 and 23 C.F.R. part 515; and
  - documentation demonstrating implementation of the asset management plan.
- FHWA is to review these documents to determine, by **August 31, 2019,** if they are consistent with 23 USC 119. The State DOT has **30 days** to address the deficiencies.
- Beginning on October 1, 2019, penalties take effect, the maximum Federal share for NHPP projects reduced to 65-percent



#### **Asset Management:**

- Goal: Maintain the highway infrastructure asset system in a state of good repair.
  - Manage the network for the long term at the minimum practicable cost to:
    - improve or preserve asset condition and system performance.
    - manage risk.
  - Short-term performance measures and targets are key indicators.

#### What Is Asset Management?

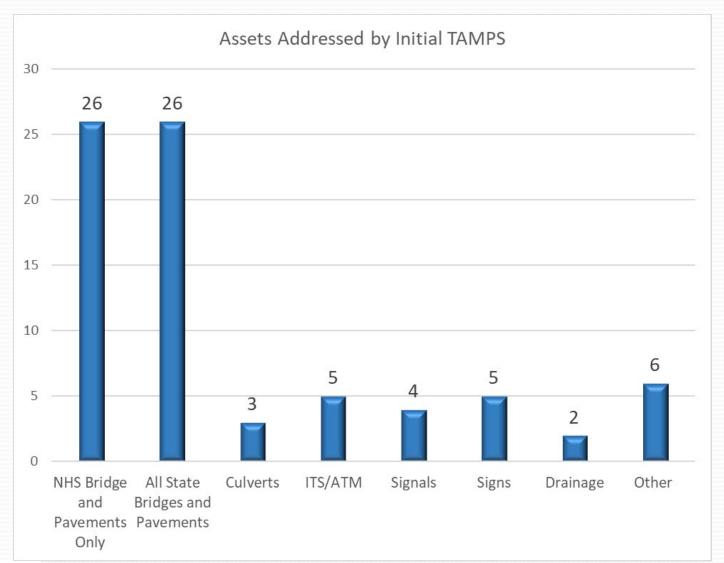
 From 23 USC 101(a)(2): "a strategic and systematic process of operating, maintaining, and improving physical assets, with a focus on engineering and economic analysis based upon quality information, to identify a structured sequence of maintenance, preservation, repair, rehabilitation, and replacement actions that will achieve and sustain a desired state of good repair over the lifecycle of the assets at minimum practicable cost."



# Risk-based Asset Management Plan – Framework for Asset Management

- Plan Contents:
  - Pavement and bridge inventory and conditions on the NHS.
  - Objectives and measures.
  - Performance gap identification.
  - Lifecycle planning.
  - Risk management analysis.
  - Financial plan.
  - Investment strategies.

# What we found in the Initial TAMPs...





# Highlights

- Widespread understanding of asset management
- Ability to document a return on investment using asset management
- Life-cycle strategies apparent in many TAMPs
- State of good repair often identified
- Condition gaps and trends clearly illustrated
- Modeling demonstrates future outcomes of current or past actions
- Risks are acknowledged



## Lifecycle Planning: Treatments

| Surface<br>Type                               | Management Strategy <sup>1</sup>  | Work Type <sup>2</sup>   | Life<br>Extension <sup>2</sup><br>(Years) | Agency Cost <sup>2,3</sup><br>(\$ Total/Lane Mile)                                  | EUAC <sub>4x</sub> <sup>2,4</sup><br>(\$Annual/Lane Mile) |
|---|---|--|---|---|---|
| Flexible Pavements<br>(Chip Seal and Asphalt) | Maintenance:  Most cost-effective option, and used to extend time between resurfacing activities. | Minor Repair:  Patching Crack sealing  | Chip Seal:<br>2<br>Asphalt:<br>3          | Chip Seal: \$2,500<br>Asphalt: \$5,000  | Chip Seal: \$1,325<br>Asphalt: \$1,802                    |
|   | Rehabilitation:<br>Properly timed resurfacing<br>activities to preserve<br>pavement structure.    | Resurface:  • Add surface layer or mill and inlay  • Hot-seal & hot-mix asphalt                                | Chip Seal:<br>7<br>Asphalt:<br>15         | Chip Seal: \$45,000<br>Asphalt: \$225,000   | Chip Seal: \$7,497<br>Asphalt: \$20,237                   |
|   | Reconstruction:  Most expensive option, generally avoided by properly timed resurfacing.          | Reconstruction +<br>Resurfacing:<br>• Every 9 yrs. (Chip Seal)<br>• In yrs. 20 & 35 (Asphalt)                  | Chip Seal:<br>54<br>Asphalt:<br>50        | Chip Seal: \$200,000<br>+ \$45,000 each<br>Asphalt: \$1,000,000<br>+ \$225,000 each | Chip Seal: \$13,100<br>Asphalt: \$53,985                  |
| Rigid Pavements<br>(Concrete)                 | Rehabilitation:<br>Opportunities for further<br>life-extending treatments<br>are limited.         | Resurface/retrofit:  Diamond grinding  Dowel bar retrofit  Selective slab replacement                          | Concrete:<br>15                           | Concrete: \$400,000   | Concrete: \$35,976  |
|   | Reconstruction: Most expensive option. Required at end of concrete pavement life.                 | CSOL + Resurfacing: In yrs. 20 & 35 Resurfacing methods include: Asphalt Replacement Unbonded Concrete Overlay | CSOL<br>Concrete:<br>50                   | CSOL<br>Concrete: \$900,000<br>+ \$225,000 each                                     | CSOL<br>Concrete: \$49,330                                |
|   |   | Reconstruction   | Concrete:<br>50                           | Concrete: \$2,500,000   | Concrete: \$116,376                                       |

## Highlights

- Some noted new organizational structures, policies
- TAM coordinating councils
- Enhanced data policies and/or structures
- Ties to performance management

#### **Future**

- Advancing the application of management systems, particularly for bridges
- Connecting programming to TAM
- Life-cycle planning and work types
- Risk management (investment strategies)
- Extreme events evaluation
- Application of asset valuation analysis
- Local NHS coordination is a work in progress

### Link to Programming Not Clear

- Some TAMPs showed line-of-sight link to programming
- Others said districts pick projects on local priorities
- Several still rely on historical program splits
- Several just didn't say how programming decisions were made



## **Work Types**

- Many lack details on investments in initial construction
- Maintenance
- Preservation
- Rehabilitation
- Replacement
- Single line items for pavements, bridges didn't split out treatment amounts



# Integration of Risk in Investment Strategies

- For most, risk appears to be a stand-alone activity
- Held a workshop
- Identified and assessed risks
- Noncommittal on who and how risks are managed
- Extreme events not often mentioned as risk, factors in forecasting

#### **Asset Valuation**

- Only a few States indicated it was a decision factor
- Others listed replacement value but didn't elaborate on it
- For some, it was only a paragraph or table
- Several addressed with regard to management of the network

# Coordination with Other Owners

- Varies by State
- Large, locally owned NHS amounts led to:
  - Coordination with locals
  - More extensive outreach
  - Data sharing
  - In one case, revenue sharing



#### Local NHS Focus Area

- Perhaps an issue for future focus is how to engage the local NHS owners into the asset management process
- In 13 States, local NHS ownership varies between 700 CL miles and 5,455
- Achieving long-term NHS sustainability may not be possible in those states without local engagement
- Less of an issue for the other 75 percent of the States



### Investment Strategies

• Investment strategies result from evaluating various levels of funding to achieve State DOT targets for asset condition and system performance effectiveness at a minimum practicable cost while managing risks



#### Asset Management Resources

- Guidance and Informational Materials
  - FHWA Office of Asset Management Website <a href="http://www.fhwa.dot.gov/asset/index.cfm">http://www.fhwa.dot.gov/asset/index.cfm</a>
  - NHI Transportation Asset Management Training Courses
  - FHWA TAMP Implementation Workshop Life-Cycle Planning, Risk, and Financial Planning Analysis
  - Technical Assistance
  - Peer Exchanges
  - On Demand, Tailored Technical Assistance from the Resource Center (e.g., support to Divisions on initial TAMP reviews)

### FHWA Asset Management Contact

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